Attachment	· A					E		er Springs W	ater District d Capital Bu	daet	
Attacimient	A					FY 17-18 FINAL	FY18-19	FY 18-19	FY 19-20	Difference FY20-FY19	
FY 2019-20	OPERATI	NG BUD	GET			(CASH)*	BUDGET	Projected	BUDGET	Budgets	FY 2019-20
REVENUE	OPERAT	ING RE	VENUE								
			ater Bill I	Revenue							
			4031.1. •	Capital I	Debt Reduction Charge	279,369	288,172	287,750	296,383	8,211	3% rate increase based on projected
			40311.	Water S	ales - Base Rate	1,550,404	1,557,162	1,596,916	1,644,824	87,662	3% rate increase based on
					ales - Usage Charges +	1,550,404	1,007,102	1,570,710	1,044,024	07,002	projected Flat sales, 3% increase based on
			Other	water 5	nes - Osage Charges +	597,461	638,176	615,385	633,846	(4,330)	projected
			4031.1.		ater Sales	2,147,865	2,195,338	2,212,301	2,278,670	83,332	
			G REVEN			2,427,234	2,483,510	2,500,051	2,575,053	91,543	
	11011-01		rant Proce			36,424	0	0	-		
		1700 · In	terest			8,161	8,000	8,000	8,000	-	
			nstructio			8,235	7,000	6,700	7,000		
		3601 · Co	onstructio	n Service	Upgrades	11,506	4,000	3,000	3,000		Crystal \$1361/mo = \$16,322
		4032 · Re	ent			96,470	98,600	110,000	105,000	6,400	AT&T \$7400/mo = \$88.800 USBank CC refunds
		4040 · M	iscellaneo	us Incom	ıe.	2,384	1,500	3,000	1,500	-	USBank CC refunds So. Cty Credit
			CWA Rein			0	2,500	2,745	-	(2,500)	CALWEP dues reimbursed thru 2019. Sonoma Water Contract
	Total NO	N-OPER	ATING R	EVENI	E	163,180	121,600	133,445	124,500	2,900	under negotiation.
Total Incom	e	., OILK	N			2,590,414	2,605,110	2,633,496	2,699,553	94,443	
EXPENSES		INC EX	DENICEC								
		SALARY	PENSES Z & BENE	EFITS							
			Salary		7				0		CM 8 ACE ""
-				5910 · W 5912 · O		777,596 28,256	811,200 34,120	825,000 33,900	903,046 34,307	91,846 187	GM & AC full time.
					n-Call Pay	34,590	34,950	35,000	34,950	-	
				5918 · E	xtra help - Contract	36,931	34,100	36,900	34,100	-	
			Benefits		Total Salary	877,373	914,370	930,800	1,006,400	92,030	
			Delicitis	5500 · F	lex Spending	820	0	0	0		
						64,100	75,281	70,000	95,927	20,646	Employees pay employee share; Unfunded L = \$37000; ER Rate 8.418% JK: ER Rate for FY 2019-20 is 9.680% for 2%@55; 6.985 for
				5920 · R	etirement net EE share	112,003	105,000	125,450	120,000	15,000	2%@62 JK: Mandatory UL \$57000 + Suggested Extra pymnt \$63000 =
					etirement UL		, i	· ·	, i		\$120,000
					ayroll Taxes - Employer Paid ealth/Dental/Vision/AFLAC	15,062 186,420	15,646 190,000	15,646 190,000	16,761 237,000	1,115 47,000	
						7,698	7,680	7,900	7,680	17,000	Includes contribution to CERBT
					etiree health	47,222	25,605	28,000	37,000	11,395	of \$3000; Per JK cost per retiree Increased from 103% to 131%. Projected premiums will now be around \$37,000 projecting for
				5940 · W	Vorkers Comp Insurance Total Benefits	433,325	419,212	436,996	514,368	95,156	estimated wage increases.
			LARY &			1,310,698				187,186	
		SERVIC	ES & SUI Commun								
			Commun		Internet service	2,016	2,350	2,350	2,350		Comcast -\$86.13/month: \$1034 GotoMyPC \$47.90/mo = \$575 Sonic.net \$47.90/mo (A) = \$575
				6040-C ·	Cell Phones	4,076	4,050	4,200	4,900	850	Verizon \$65/mo: \$780, GM-\$600 Misc parts/holders: \$200 Cell phone reimburse \$275/mo - \$3300
				6040-P ·	Pagers & Radios	470	680	620	680	-	American Messaging \$40/mo: \$480
				6040-T ·	Telephones	16,671	18,000	18,000	22,900	4,900	Ans. Service: \$2500
					Total Communications	23,233	25,080	25,170	30,830	5,750	AT&T Phones: \$1.400/mo:
			Insuranc								
				0101 · L	iability & Auto Ins. Total Insurances	36,181 36,181	33,000 33,000	42,000 42,000	44,000 44,000	11,000 11,000	
			Maint/Re	•	e & Vehicles						
	ļ			6140 · V	ehicle Maintenance	11,743	14,000	15,500	21,000	7,000	GM-\$6,000
				6151 · O	ffice Maintenance	7,148	7,300	5,000	6,000	(1,300)	Alarm System - \$130/qtr.=\$520 SR Computers - \$195/mo =
					Office & Vehicles	18,891	21,300	20,500	27,000	5,700	
			Maint/Re							-	Maria Reyes (office Janitorial):
					Anitorial Services CADA System	6,373 3,201	9,445 5,000	8,800 6,000	8,800 5,000	(645)	\$125/mo = \$1500
					-					10.000	
					istribution System Repairs reatment Sys/Well Repairs	25,369 31,594	40,000	50,000 70,000	50,000	10,000 5,000	Well # 6 El Bonita rehab \$18,000.
										3,000	Not a planned major maintenance
					enerator Maintenance etal Maint/Repair - Facilities	6,836 73,373	1,000 100,445	1,000 135,800	1,000 114,800	14,355	vear.

			3.6° 11	T.							
			Miscella	neous Ex	penses						USA \$700
				6280 · N	Iemberships	11,082	11,500	12,000	12,020	520	
				0200 1	remoersinps	11,002	11,500	12,000	12,020	520	CSDA \$6800
				6303 · C	laime	16,070	1,500	500	1,500	_	11173
				0505 C	HIIIIS		,		,		Elections costs: \$0
											Notice of Determination \$230
											Parcel List \$270
				6593 · G	overnmental Fees	4,700	22,000	18,000	15,000	(7,000)	LAFCO \$6,700
											Hazmat \$1300
											Operator license fees \$400
											System fees \$9000
			O.001 T		otal Miscellaneous Expenses	31,852	35,000	30,500	28,520	(6,480)	
			Office Ex	xpense						-	DW: (2000 : 0 # 50 W 12
				6410 · P	ostage	15,744	16,000	16,000	17,000	1,000	Billing (2000 pieces @ \$.50 X 12
						·	-		-		months) = \$12,000 Window Envelopes \$1100
				6430 · P	rinting Expense	7,752	7,500	7,500	7,500	-	Return Envelopes \$800
				(4(1 0	eer C II	4 4 4 4 4	5,000	5 500	< 000	1 000	Supplies \$4000
				6461 · O	Office Supplies	4,111	5,000	5,500	6,000	1,000	Plants/Landscaping \$150
				C000 C		552	1 100	1 100	1 100		Press Democrat \$475
				0900 . 2	ubscriptions/Legal Notices	553	1,100	1,100	1,100		Legal Notices \$400
				6890 · C	omputers/Software	1,560	2,500	1,700	2,500	-	Antivirus softsware \$60
ļ	 								2,500		Cloud software \$70
				6579 · F		844	500	500	21100	(500)	
			O=====================================	C Y	Total Office Expense	30,564	32,600	32,300	34,100	1,500	
			Operatin	g Supplie	hemicals	11.050	20.000	10 500	20.000		
	 			0200 . C	nemicais	11,979	20,000	18,500	20,000	-	Look listonen \$2000 Mini Tasi-
				6880 · T	ools and Equipment	5,676	5,000	5,000	\$7,000.00	2,000	Leak listener \$3000 Mini Jack
	†	1			afety Equipment	1,262	1,200	2,200	1,200	-	hammer \$450. Chain saw \$400.
				1001 0	Total Operating Supplies	18,917	26,200	25,700	28,200	2,000	
			Profession	onal Servi		-0,727	_0,_0	20,730	20,200	2,000	
					aundry Service	1,283		-		-	
					ab/Testing Fees	11,611	12,500	13,500	12,500		
						,	,	- ,	,		Cost of Service Study: \$40,000
				6570 · C	onsultant Fees	17,000	18,000	45,000	58,000	40,000	IEDA \$12,500
						,	,	,	,	,	Open Spatial (Mapping): \$4,200
				6610 · L	agal	11,565	20,000	10,000	20,000	_	Open Spatial (Mapping), \$4,200
				0010 - 12	egai	11,505	20,000	10,000	20,000		1 DD 0 (7/2 1 01200
								42.000	42 000	2 000	ADP \$65/2 weeks = \$1300
1				[6630 · A	udit/Accounting	38,832	39,000	42,000	42,000	3,000	XX7.4 000
				6630 · A							W-2s = \$80
			Donta &		Total Professional Services	38,832 80,291	39,000 89,500	110,500	132,500	43,000	W-2s = \$80
			Rents &	Leases	Total Professional Services	80,291	89,500	110,500	132,500		
			Rents &	Leases							Postage machine \$1300
			Rents &	Leases 6820 · E	Total Professional Services quipment	1,409	3,300	3,300	3,300		Postage machine \$1300 Action rents: \$2000
			Rents &	Leases 6820 · E	Total Professional Services quipment uilding & Warehouse	1,409 29,672	3,300 29,790	3,300 29,790	3,300 29,790		Postage machine \$1300
				Leases 6820 · E 6840 · B	Total Professional Services quipment uilding & Warehouse Total Rents & Leases	1,409	3,300	3,300	3,300		Postage machine \$1300 Action rents: \$2000
				Leases 6820 · E 6840 · B	Total Professional Services	1,409 29,672 31,081	3,300 29,790 33,090	3,300 29,790 33,090	3,300 29,790 33,090	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790
				Leases 6820 · E 6840 · B	Total Professional Services quipment uilding & Warehouse Total Rents & Leases	1,409 29,672	3,300 29,790	3,300 29,790	3,300 29,790		Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000
				Leases 6820 · E 6840 · B rtation & 7120 · S	Total Professional Services	1,409 29,672 31,081	3,300 29,790 33,090 2,650	3,300 29,790 33,090 2,650	3,300 29,790 33,090 3,650	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790
				Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas	1,409 29,672 31,081 473 18,367	3,300 29,790 33,090 2,650 20,000	3,300 29,790 33,090 2,650 18,000	3,300 29,790 33,090 3,650 20,000	43,000 - - - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400
				Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V	Total Professional Services	1,409 29,672 31,081	3,300 29,790 33,090 2,650	3,300 29,790 33,090 2,650	3,300 29,790 33,090 3,650	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000
				Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas	1,409 29,672 31,081 473 18,367	3,300 29,790 33,090 2,650 20,000	3,300 29,790 33,090 2,650 18,000	3,300 29,790 33,090 3,650 20,000	43,000 - - - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400
				Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements	1,409 29,672 31,081 473 18,367 5,428	3,300 29,790 33,090 2,650 20,000 6,400	3,300 29,790 33,090 2,650 18,000 6,400	3,300 29,790 33,090 3,650 20,000 7,400	43,000 - - - 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000
			Transpo	Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T To s	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots	1,409 29,672 31,081 473 18,367 5,428	3,300 29,790 33,090 2,650 20,000 6,400	3,300 29,790 33,090 2,650 18,000 6,400	3,300 29,790 33,090 3,650 20,000 7,400	43,000 - - - 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000
			Transpo	Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T To s 6021.1 · 6021.3 ·	Total Professional Services	1,409 29,672 31,081 473 18,367 5,428 24,268	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 1,800	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800	1,000 - 1,000 2,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo	Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T To s	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 0	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 1,800 240	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700 240	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240	1,000 1,000 2,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo	Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T To s 6021.1 · 6021.3 ·	Total Professional Services	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 1,800	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800	43,000 - - - 1,000 - 1,000 2,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 ·	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700 240 3,440	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540	43,000 - - - 1,000 - 1,000 2,000 - -	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 ·	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 0 3,014 97,850	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700 240	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540	1,000 1,000 2,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 ·	Total Professional Services	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700 240 3,440	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,800 240 3,540 110,000 3,000	43,000 - - - 1,000 - 1,000 2,000 - -	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
			Transpo: Uniform: Utilities	Leases 6820 · E 6840 · B rtation & 7120 · S 7201 · V 7300 · T To s 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000	43,000 - - - 1,000 - 1,000 2,000 - - - - - - - 1,000 2,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
		Total SE	Transpo: Uniform: Utilities	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T 6021.1 · 6021.4 · 7320 · E 7321 · P	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 1100,670 472,335	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540 100,000 3,000 1331,805	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 620,630	43,000 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
		Total SEI	Uniform: Utilities RVICES G EXPEN	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T 6021.1 · 6021.4 · 7320 · E 7321 · P	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540 100,000 3,000 103,000 531,805 1,865,387	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,500 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 113,000 2141,308	43,000 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
OPERATIN	G SURPL	Total SE PERATING UUS/DEFIG	Transpo: Uniform. Utilities RVICES G EXPEN	Leases 6820 · E 6840 · B 7120 · S 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 1100,670 472,335	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540 100,000 3,000 1331,805	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050	3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 620,630	43,000 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
OPERATIN	G SURPL	Total SE ERATING US/DEFIG	Transpo: Uniform: Utilities RVICES G EXPENCIT PENDIT	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Uniforms Total Utilities Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540 100,000 3,000 103,000 531,805 1,865,387	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 107,000 3,000 110,000 596,050 1,963,846 \$669,650	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 113,000 2141,308	43,000 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
OPERATIN	G SURPL	Total SE EERATING USSEE EX 8517 - Fie	Uniform: Utilities RVICES G EXPEN CIT PENDIT PEID/Office	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Uniforms Total Utilities Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 1100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 620,630 2,141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F)
OPERATIN	G SURPL	Total SE ERATING US/DEFIG	Uniform: Utilities RVICES G EXPEN CIT PENDIT PEID/Office	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Chicker Total Uniforms Total Utilities To	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 240 3,540 100,000 3,000 103,000 531,805 1,865,387	3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 107,000 3,000 110,000 596,050 1,963,846 \$669,650	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 113,000 2141,308	43,000 1,000 - 1,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets
OPERATIN	G SURPL	Total SE EERATING USSET EX 8517 - Fie 8573 - Ve	Uniform: Utilities RVICES G EXPEN CIT PENDIT PEId/Office hicles	Leases 6820 · E 6840 · B 7120 · S 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Care Employer Total Uniforms Total Uniforms Total Utilities	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPL	Total SE EERATING USSEE EX 8517 - Fig 8573 - Ve 8511.1 - 7	Uniform. Utilities RVICES G EXPEN CIT PENDIT PEND	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Care Entry Total Care Transportation & Travel Boots T-shirts Jackets Total Uniforms Lectricity Total Utilities LES Letter LES Letter LES Letter Letter	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 13,000 13,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 620,630 2,141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets
OPERATIN	G SURPI FIXED A	Total SE ERATINO US/DEFI 8585T EX 8517 - Fic 8573 · Ve 8511.1 · 1	Uniform. Utilities RVICES G EXPENCIT PENDIT Eld/Office hicles Tank/Fac	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To 8 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel ehicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities LES ent es ements	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 47,000 0	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,800 240 3,540 110,000 3,000 113,000 2141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE ERATING US/DEFIG SSET EX 8517 · Fig 8573 · Ve 8511.1 · T 8511.6 · I XED ASSE	Uniform Utilities RVICES G EXPEN CIT PENDIT eld/Office hicles ficank/Fac Leasehold T EXPE	Leases 6820 · E 6840 · B 7120 · S 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7321 · P & SUPPI SES c equipme dilities Site 1 Improve	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Travel eminars & related travel ehicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities LES ent es ements	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 13,000 13,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE EERATING US/DEFIG SSSET EX 8517 · Fig 8573 · Ve 8511.1 · T 8511.6 · I SED ASSE ERS TO 0	Uniform: Utilities RVICES G EXPEN CIT PENDIT PENDIT PENDIT PENDIT C-asehold TEXPE OTHER TEXPE	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.4 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme ilities Site I Improve ENDITUR FUNDS	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Care Total Care Total Uniforms Total Uniforms Total Utilities Total Utili	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0 60,723 0 61,223	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155 24,000	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE EERATING US/DEFIG SSSET EX 8517 - Fig 8573 - Ve 8511.1 - T 8511.6 - I 8511.6 - I 851.6 - I 8620.7 - T	Uniform. Utilities RVICES G EXPENCIT PENDIT PENDI	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme ilities Site I Improve ENDITUR FUNDS CRF for C	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Chicker Boots T-shirts Boots T-shirts Jackets Total Uniforms Lectricity Total Utilities LES Lettricity Lettricity Total Utilities Lettricity Lettricity	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0 60,723 0 61,223 278,615	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 133,000 133,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000 288,172	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,800 240 3,540 110,000 3,000 113,000 2141,398 \$558,155	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE EERATING US/DEFIG SSSET EX 8517 · Fig 8573 · Ve 8511.1 · T 8511.6 · I SED ASSE ERS TO 0	Uniform. Utilities RVICES G EXPENCIT PENDIT PENDI	Leases 6820 · E 6840 · B 7120 · S 7120 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme ilities Site I Improve ENDITUR FUNDS CRF for C	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Chicker Boots T-shirts Boots T-shirts Jackets Total Uniforms Lectricity Total Utilities LES Lettricity Lettricity Total Utilities Lettricity Lettricity	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0 60,723 0 61,223	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155 24,000	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE EERATING US/DEFIG SSSET EX 8517 - Fig 8573 - Ve 8511.1 - T 8511.6 - I 8511.6 - I 851.6 - I 8620.7 - T	Uniform. Utilities RVICES G EXPEN CIT PENDIT Peld/Office hicles Tank/Fac .easchold TEXPE OTHER	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme illities Site I Improve NDITUR FUNDS TRIF for 6 CIRF - PY	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Rents & Leases Total Chicker Boots T-shirts Boots T-shirts Jackets Total Uniforms Lectricity Total Utilities LES Lettricity Lettricity Total Utilities Lettricity Lettricity	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0 60,723 0 61,223 278,615	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 133,000 133,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000 288,172	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155 24,000	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SEI ERATINO US/DEFIG 8SST - Fig 8573 · Ve 8511.1 · T 8511.6 · I XED ASSE ERS TO 0 8620.7 · T 8620.3 · T	Uniform Uniform Utilities RVICES G EXPEN CIT PENDIT PE	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P 8 SUPPINSES URES E equipme illities Site I Improve NDITUR FUNDS IRF for C IRF - PY IRF	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Total Rents & Leases Travel eminars & related travel ehicle Gas ravel Reimbursements tal Transportation & Travel Boots T-shirts Jackets Total Uniforms tetricity ropane Total Utilities tetricity tetricity	1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 0 60,723 0 61,223	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 331,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000 288,172	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 113,000 24,000	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPI FIXED A	Total SE ERATINO US/DEFIG SSSET EX. 8517 · Fic 8573 · Ve 8511.1 · T 8511.6 · I SED ASSE ERS TOO 8620.7 · T 8620.3 · T	Uniform Utilities RVICES G EXPEN CIT PENDIT PENDIT PENDIT PENDIT FOR THE DIT	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7321 · P WSES CURES COUNTY CURES COUNTY CURES COUNTY CURES COUNTY CURES COUNTY CURES	Total Professional Services quipment uilding & Warchouse Total Rents & Leases Travel eminars & related travel chicle Gas ravel Reimbursements tall Transportation & Travel Boots T-shirts Jackets Total Uniforms lectricity ropane Total Utilities Total Utilities Less CDR Revenue Surplus Less Less CDR Revenue Surplus Less	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 60,723 0 61,223 278,615 0 320,000	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 3,000 103,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 0 288,172 0 290,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 3,000 620,630 2,141,398 \$558,155 24,000 24,000 296,383	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPL FIXED A Total FI TRANSI	Total SEI ERATING US/DEFIG 8SSET EX 8517 - Fig 8513 - Ve 8511.1 - T 8511.6 - I XED ASSE ERS TO 0 8620.3 - T 8620.3 - T 8620.5 - T	Uniform. Utilities RVICES G EXPEN CHOCK CONTROL CARROLL CARROL	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme ilities Site I Improve FUNDS CIRF for 6 CIRF - PY CIRF under Grand Funds Guilding F n-House G	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Total Uniforms Total Uniforms Total Utilities Total Utilities Total Rents T	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 60,723 60,723 278,615 0 320,000 15,000	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,500 1,800 240 3,540 100,000 531,805 1,865,387 \$739,723	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 288,172 0 299,000 15,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 620,630 2,141,398 \$558,155 - 24,000 240,000 296,383	43,000 1,000 - 1,000 2,000 10,000 88,825 276,011 \$ (181,568) (50,000) 24,000 - (26,000) 8,211 - (170,000)	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement
OPERATIN	G SURPL FIXED A Total FE TRANSI	Total SE EERATING US/DEFIG SSET EX. 8517 · Fig 8573 · Ve 8511.1 · T 8511.6 · I 8620.3 · T 8620.3 · T 8620.3 · T 8620.3 · T 8620.2 · T	Uniform. Utilities RVICES G EXPEN CHOCK CONTROL CARROLL CARROL	Leases 6820 · E 6840 · B 7120 · S 7201 · V 7300 · T To S 6021.1 · 6021.3 · 6021.4 · 7320 · E 7321 · P & SUPPINSES URES e equipme ilities Site I Improve FUNDS CIRF for 6 CIRF - PY CIRF under Grand Funds Guilding F n-House G	Total Professional Services quipment uilding & Warehouse Total Rents & Leases Total Uniforms Total Uniforms Total Utilities Total Utilities Total Rents T	80,291 1,409 29,672 31,081 473 18,367 5,428 24,268 1,320 1,694 0 3,014 97,850 2,820 100,670 472,335 1,783,033 \$807,381 500 60,723 0 61,223 278,615 0 320,000 25,000 25,000	3,300 29,790 33,090 2,650 20,000 6,400 29,050 1,800 240 3,540 100,000 531,805 1,865,387 \$739,723 - 50,000 288,172 0 360,000 15,000	110,500 3,300 29,790 33,090 2,650 18,000 6,400 27,050 1,700 240 3,440 107,000 3,000 110,000 596,050 1,963,846 \$669,650 0 47,000 0 47,000 288,172 0 290,000 25,000 25,000	132,500 3,300 29,790 33,090 3,650 20,000 7,400 31,050 1,500 1,800 240 3,540 110,000 620,630 2,141,398 \$558,155 24,000 24,000 296,383 190,000 15,000 25,000	43,000	Postage machine \$1300 Action rents: \$2000 Rent: \$2,482.50/mo = \$29,790 JK - \$250, EF-\$1,000 LK and CMH - \$400 GM-\$1,000 KG \$400/mo = \$4800 (F) \$225 X 7 = \$1450 2 jackets Harrison Rd reinforcement

CAPITAL BUDGET						-		
REVENDENCINCES OF FUNDS								
Annual Assessment New Services 15,764 27,000 27,000 27,000								
Annual Assessment (County)								
Prior Year Assessment			-					
Capital Debt Reduction Charge 278.615 288.172 286.172 296.383 8.211			-					
Interest			-	40,000	40,000	40,000	22,709	Prior Year Assessment
Genemestood Park Modeling Funds			8,211	296,383	288,172	288,172	278,615	Capital Debt Reduction Charge
Transfer from Reserves			10,000	25,000	25,000	15,000	17,075	Interest
Transfer from Reserves					·		41 800	Cuamawaad Park Madaling Funds
USDA 2018 Bond			_	-				
Transfers to CIRF from Operations 320,000 360,000 200,000 190,000 170,000	Cuulua	Dand alasad in Cu		0	1 525 000		435,000	
Transfers to In-House Constr. from Operations 25,000 25,000 25,000	spring	Bona ciosea in Sp				260,000	220.000	
EXPENSE			(170,000)					
EXPENSES								
DEBT PAYMENTS			(151,789)	1,313,383	2,940,172	1,465,172	1,882,043	TOTAL REVENUE
DEBT PAYMENTS								
Can Obligation Bonds Payments								
Cen. Obligation Bonds Payments								DEBT PAYMENTS
Cap (Do Revenue Bond S42, Cap (Do Revenue Bond S63,783 64,284 79,752 98,821 2018 GO Bond: \$34; Cap (Do Revenue Bond S63,784 563,194 566,558 3,364 State Loan Payments 146,618 146,619 14	Refi: \$64284.91	2015 GO Bond Re						
Cap One Revenue Bond 564,344 563,3194 566,558 3,364 State Loan Payments 146,618 146,619 146,619 146,619 146,619 Private Placement Loan 224,013 225,045 225,045 216,062 (8,983) TOTAL DEBT PAYMENTS 1,010,758 999,142 1,014,610 1,028,060 28,918 2017 CIP Design and Construction Mgmt 104,917 -			34,537	98 821	79 752	64 284	65 783	Cen Obligation Ronds Payments
State Loan Payments		Dona. p	3 364					
Private Placement Loan 234,013 225,045 225,045 225,045 225,045 235,045 235,045 235,045 235,045 245,045			3,304					
TOTAL DEBT PAYMENTS			(0.003)					
2017 CIP Design and Construction Mgmt 104,917 -								
2017 CIP Construction 659,940 - 2018 CIP Design and Construction Mgmt 36,823 100,692			28,918	1,028,060	1,014,610	999,142	1,010,758	TOTAL DEBT PAYMENTS
2017 CIP Construction 659,940 - 2018 CIP Design and Construction Mgmt 36,823 100,692							1	
2018 CIP Design and Construction 36,823 100,692						-	104,917	2017 CIP Design and Construction Mgmt
2018 CIP Construction						-	659,940	2017 CIP Construction
2018 CIP Construction					100 692		36.823	2018 CIP Design and Construction Mamt
2019 CIP Guernewood Park Modeling Expense 39,284								
Guernewood Park Modeling Expense 39,284					932,519		0	
In-House Construction Projects 25,775 25,000 25,0						250,000		2019 CIP
Total Capital Expenses 866,739 275,000 1,058,210 25,000 (250,000)			-				39,284	Guernewood Park Modeling Expense
Total Capital Expenses 866,739 275,000 1,058,210 25,000 (250,000)			25,000	25,000	25,000	25,000	25,775	In-House Construction Projects
TOTAL EXPENSES 1,877,497 1,274,142 2,072,820 1,053,060 (221,082)			(250,000)	25,000	1.058,210		866,739	
SURPLUS/DEFICIT								
Net Capital Funding								
Net Capital Funding			09,293	260,323	867,352	191,030	4,546	SURPLUS/DEFICIT
Net Capital Funding								
Net Capital Funding								
Net Capital Funding	assessments,	surplus, annual as						
FUND AND LOAN BALANCES (EOY) DISTRICT RESERVES AND FUND AND LOAN BALANCES Operating Budget Cash Reserve 123,508 279,808 279,808 321,210 41,402 Operating Budget Reserve (10%+15% of Operating Exp) 96,475 466,347 466,347 535,350 69,003 Debt Repayment Reserve (25% of Debt pmt) 102,315 249,786 249,786 257,015 7,230 Capital Reserve 250,000 250,000 250,000 250,000 250,000 250,000 TOTAL District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634 TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS 123,508 279,808 466,347 321,210 41,402	and capital intere	CIRF, CDRC, and						
FUND AND LOAN BALANCES (EOY) DISTRICT RESERVES AND FUND AND LOAN BALANCES Operating Budget Cash Reserve 123,508 279,808 279,808 321,210 41,402 Operating Budget Reserve (10%+15% of Operating Exp) 96,475 466,347 466,347 535,350 69,003 Debt Repayment Reserve (25% of Debt pmt) 102,315 249,786 257,015 7,230 Capital Reserve 250,000 250,000 250,000 250,000 250,000 250,000 Total District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634 TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS 123,508 279,808 466,347 321,210 41,402	t payments.	minus total debt r		268,095	370,040	442,581	477,028	Net Capital Funding
DISTRICT RESERVES AND FUND AND LOAN BALANCES				,	,.	, , ,	, , ,	
DISTRICT RESERVES AND FUND AND LOAN BALANCES								FUND AND LOAN BALANCES (FOV)
Operating Budget Cash Reserve								
Operating Budget Reserve (10%+15% of Operating Exp) 96,475 466,347 466,347 535,350 69,003 Debt Repayment Reserve (25% of Debt pmt) 102,315 249,786 249,786 249,786 257,015 7,230 Capital Reserve 250,000 250,000 250,000 250,000 - Total District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634 TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS			41 402	221 210	270 000	270 909	122 500	
Debt Repayment Reserve (25% of Debt pmt) 102,315 249,786 249,786 257,015 7,230 Capital Reserve 250,000 250,000 250,000 250,000 250,000 - Total District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634 TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS 1,541,419 1,164,834 1,040,552 2,091,013 926,179 DISTRICT FUNDS 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402					. ,		- /	
Capital Reserve 250,000 250,000 250,000 250,000 - Total District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634 TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS CIRF (7106-0600) 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402								
Total District Policy 773,243 1,245,940 1,245,940 1,363,574 117,634			7,230					
TOTAL Reserves EOY 2,314,663 2,410,774 3,186,493 3,454,587 1,043,813 Reserves Above (below) Policy 1,541,419 1,164,834 1,940,552 2,091,013 926,179 DISTRICT FUNDS 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402			-					
Reserves Above (below) Policy			117,634	1,363,574	1,245,940	1,245,940	773,243	Total District Policy
Reserves Above (below) Policy								
DISTRICT FUNDS 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402			1,043,813					
CIRF (7106-0600) 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402			926,179	2,091,013	1,940,552	1,164,834	1,541,419	Reserves Above (below) Policy
CIRF (7106-0600) 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402								
CIRF (7106-0600) 266,474 100,000 886,837 1,022,298 922,298 OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402								DISTRICT FUNDS
OPERATING RESERVE (0300) 123,508 279,808 466,347 321,210 41,402			922,298	1.022.298	886.837	100.000	266,474	
OFERATIONS (0100) 70,475 274,975 277,900 335,350 240,555		-						
			31,989					
IN HOUSE CONSTRUCTION (0500) 75,982 79,315 79,315 79,315 -								
BUILDING (0200) 10,850 25,850 25,850 40,850 15,000			15,000					
CAP ONE AND CITIZENS BANK LOAN (1200) 791,250 802,112 802,112 802,112 -			-	802,112	802,112	802,112		
FEDERAL LOANS AND BONDS (0400) 500,000 - - -			-			-		
STATE LOANS (0700,0900) 146,863 146,438 146,438 -			-	146,438	146,438	146,438	146,863	
STATE LOANS RESERVES (0800&1000)	·		-	- 1	-	-	-	STATE LOANS RESERVES (0800&1000)
PARS* 200,945 200,000 200,000 8,000 4% return		4% return	8,000	208,000	200,000	200,000	200,945	PARS*